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The Secretary-General's [Action Agenda on Internal Displacement](#) launched in June 2022, designated Resident Coordinators (RCs) as the UN's lead on solutions to internal displacement at the country level with a view to advancing a more joined-up and development-oriented approach on the ground. RCs were requested to proactively engage with national and local authorities on solutions, ensure solutions are reflected as a shared priority in UN Sustainable Development Cooperation Frameworks and Humanitarian Response Plans, and work with authorities to make sure a dedicated and costed solutions strategy is in place.

The Action Agenda called on UN agencies and entities to offer their full collaboration, expertise and assistance to Resident Coordinators in carrying out their solutions-leadership role and in that requested "UN development, peacebuilding, humanitarian, human rights, and disaster risk reduction and climate change actors to develop global institutional plans for how they will reinforce their internal capacities and engagement on solutions to internal displacement. These global institutional plans are being coordinated by the Secretary-General's Special Advisor on Solutions to Displacement and aim to provide a collective/coherent overview of how UN entities will support Resident Coordinators' (RCs) leadership on solutions.

The Development Coordination Office (DCO), as the provider of managerial and oversight functions for the Resident Coordinator system is fully committed to the Action Agenda and to providing corporate support to RCs and UNCTs to advance solutions to displacement. This note outlines the institutional plan for DCO to contribute to facilitating the coordination of solutions to displacement, including how the Action Agenda lands in the Common Country Analyses (CCAs) and UN Sustainable Development Cooperation Frameworks, promoting connection to other workstreams as part of the integrated support for the 2030 agenda.

The DCO institutional plan will be considered a living document to be revised in line with progress on this and related workstreams. Further, it focuses on what can be done within current capacities and will be adjusted should DCO be availed of additional capacity to support this workstream.

1 - DCO POLICY AND PROGRAMMATIC WORK IN SUPPORT OF RCs AND UNCTs

Humanitarian, Development and Peace collaboration on durable solutions:

Achieving solutions to displacement require collaboration across humanitarian, development and peace mandates to ensure that our collective resources, assets and expertise are deployed coherently and effectively to advance sustainable solutions to what has traditionally been considered a humanitarian issue. A core component of the DCO institutional plan to advance solutions to displacement is therefore to continue to promote cross-pillar collaboration and address systematic bottlenecks and challenges to cross-pillar collaboration, particularly through implementation of the agreed action points from the 2022 RC/HC Humanitarian-Development-Peace collaboration workshop in Montreux. During this workshop, DCO, along with OCHA and DPPA committed to promote and facilitate tailored, contextualized approaches to analysis, planning and programming across humanitarian, development and peace mandates, including by exploring opportunities for:

- Joint and/or complementary guidance on the design process for the HNO and CCA to advance joined-up analysis.
- Lighter and more aligned humanitarian and development programme cycles and planning frameworks.
- Recalibration of coordination structures to ensure effective and efficient humanitarian, development and peace coordination for more effective planning, programming and implementation.
- Strategic discussions with the IFIs and donors on strengthening the alignment of programming behind shared analysis and broadly owned national priorities across humanitarian, development and peace interventions.

While working closely with OCHA and DPPA to advance the requests made by the RCs to facilitate joined-up/aligned/complementary analysis, planning, coordination and financing across humanitarian, development and

peace programming, DCO will also pursue efforts to strengthen dialogue between the UNSDG and the IASC in support of RC/HCs and wider UNCT efforts in this regard.

Addressing these challenges will help strengthen frameworks for more coherent coordination, analysis, planning and financing across humanitarian, development and peace mandates, with the aim of advancing solutions-focused interventions early during a crisis by increasing focus on prevention, risk mitigation, addressing drivers and building resilience, while promoting more seamless transitions from humanitarian to development logics.

Leaving No One Behind (LNOB):

As a central, transformative promise of the 2030 Agenda, LNOB is a key tenet of DCO's work to advance the Sustainable Development Goals (SDGs). DCO will continue to support efforts to operationalize the pledge, adapt relevant tools; and integrate the LNOB methodology in UN programming and policy support for Member States.¹ That includes supporting RC-led efforts at country level towards 1) Gathering evidence on who is left behind; 2) Analyzing and Prioritizing; 3) Response Planning; and 4) Monitoring progress towards inclusive development. IDPs are one of the groups of people at risk of being left behind, and DCO will continue to promote their inclusion in the core development work of UNCTs, in line with the outcomes of the work of the Special Advisor and his Steering Group.

Data and Reporting:

As part of advancing these two workstreams on policy and programming and facilitating efforts to ensure that solutions to displacement lands in the CCAs and Cooperation Frameworks, DCO will continue to strengthen its support on data for analysis, monitoring, learning and reporting. These efforts will include active support for the work of the Data for Solutions to Internal Displacement (DSID) Taskforce, and by promoting alignment between the specialized work on solutions to displacement with the overall data support for UNCTs to ensure that this work is linked in with CCAs and Cooperation Frameworks. The UN Sustainable Development Group (UNSDG) Output Indicator Framework² launched in 2022 states that all UN Country Teams should integrate output indicators from the framework into their Joint Work Plans. Out of a menu of indicators, a minimum of 15 output indicators, and as many as are relevant to the national context, should be integrated into Cooperation Framework Joint Work Plans. For all output indicators, the UNCT can report on whether certain LNOB groups were reached - including migrants, refugees and asylum seekers, internally displaced persons and stateless persons. UNCTs are encouraged to report on these LNOB groups to the extent possible

2 - DCO SUPPORT FOR COORDINATION ROLES OF RCs AND RCOs

In addition to supporting global efforts to advance policy and programming frameworks, DCO will also continue to support RCs and RCOs to lead and coordinate the solutions work at country level.

Strengthen Engagement Through Existing Mechanisms:

At global level, DCO will promote inter-agency engagement and support for the Action Agenda and its implementation through existing mechanisms, particularly the EC/DC. This includes encouraging the UN system and Resident Coordinators to make use of ITFs and IATFs, where such are set-up, or alternatively the Regional Monthly Reviews (RMRs) to discuss and assess challenges and risks related to internal displacement, while galvanizing inter-agency support for country-specific solutions efforts and champion those solutions. Similarly, DCO will leverage its role as part of the leadership team and secretariat of the reconfigured Joint Steering

¹ UNSDG: Operationalizing Leaving No One Behind – Good Practice Note For UN Country Teams: [Operationalizing LNOB - final with Annexes 090422.pdf \(un.org\)](#)

² UNSDG SharePoint on UN System-Wide Contribution to the Sustainable Development Goals

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Committee to Advance Humanitarian and Development Collaboration (JSC) to champion synergies between humanitarian, development and peace actions on solutions to displacement in this important forum.

At regional level, DCO will strengthen the capacity of the Regional Peer Support Groups (PSGs) – the lead on quality assurance of Cooperation Framework roadmaps, CCAs and Cooperation Frameworks on the inclusion of solutions to displacement in these products and processes, while also identifying and connecting country-level support needs to established inter-agency technical expertise, in particular through regional Issue/Opportunity Based Coalitions (IBCs).

Financing Mechanisms:

DCO will continue to support the Special Advisor with the establishment and promotion of the Internal Displacement Solutions Fund to support RCs and UNCTs at country level, and particularly to align the Fund's investments and governance to any country pooled fund associated with the UN Sustainable Development Cooperation Framework. At the same time, DCO will also continue to support countries to further reinvigorate their country-based pooled funds for use in advancing solutions to displacement. Facilitating Deployment of Advisors into RC Offices:

DCO, as custodian of the RC system, will also be signing a Service Level Agreement with UNDP, for the latter to administer the UN Solutions Advisors Deployment Facility that – subject to availability of funding – supports the recruitment and deployment of up to 10 Solutions Advisors to assist RCs and UNCTs, particularly in the pilot countries to roll out and implement the solutions framework. Under the overall guidance of the RCs, these advisors will report to the Heads of the RCOs in select countries where additional capacity is needed. Further, DCO will facilitate capacity-building through training of key RCO staff on solutions, this can include specialized training – to be provided by the Office of the Special Advisor – for the seven senior roving development coordination officers that are available for rapid surge through the DCO Regional Offices.

Knowledge Management and Information Sharing:

DCO will continue to serve as custodian of the UNSDG knowledge portal and has created a particular page related to UNCT work on People on the Move. This serves as a one-stop-shop portal for easy access by RCs, RCOs and UNCT members to information related to key initiatives, policies, tools, guidance and best practices on IDPs, refugees and migrants. As the work of the Special Advisor progresses, DCO can further support on knowledge management and sharing of information through the creation of a dedicated space with tools, policies, guidelines, best practices and other resources for UNCTs on advancing solutions to displacement at country level.

DCO will also continue to support all efforts of the Special Advisor, his office and the Steering Group, including by offering to convene webinars, peer exchanges, etc. to ensure that information on the work of the Special Advisor and the Action Agenda is shared among relevant stakeholders in the RC system. This includes ensuring that incoming RCs are updated on the work and aware of the relevant issues before starting their new assignments in countries with IDP populations.